

EUROMED MIGRATION III

SLOVENIA SEPTEMBER 24-25, 2013



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2. Policy & Initiatives to Support the Diaspora

3. Case Studies

4. The Way Forward

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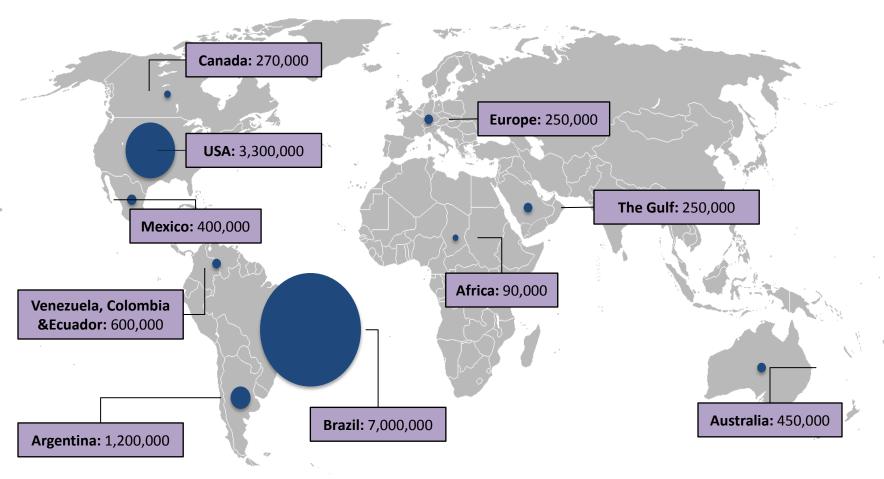
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Lebanon has a huge diaspora of 14 million people spread around the world

Mapping of Lebanese Diaspora Around the World

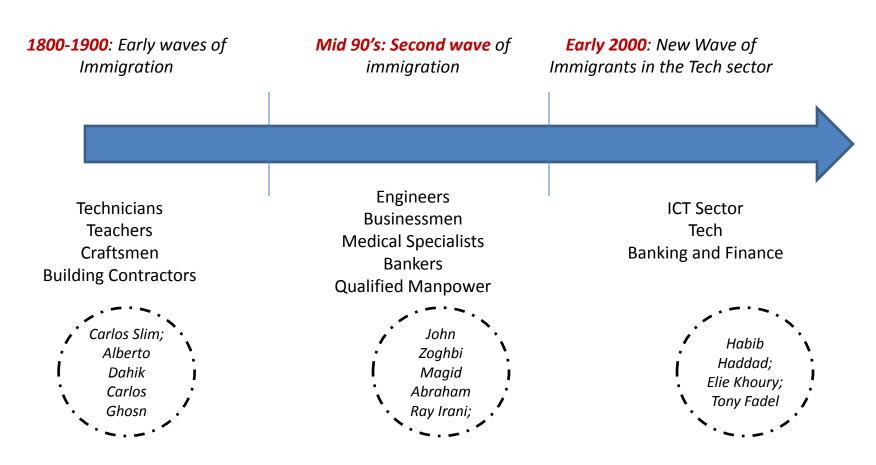


Total Lebanese Immigrants: ≈ **14,000,000**

Source: Maronite Foundation

While in the early years of migration migrants were mostly involved in craftsmanship and low skilled labor, expatriates have slowly moved to high value added jobs

Sector of Economic Involvement of the Diaspora



Source: Professor Guita Hourani from the Lebanese Research Center at NDU

Some of these migrants are amongst Forbes richest list while others have participated in the political leadership of countries

Example of Successful Diaspora Members

BUSINESSMAN

Carlos Slim



- Lebanese Mexican business magnate, investor, and philanthropist.
- Ranked by Forbes as the richest person in the world from 2010-2013.
- Have interests in the fields of communications, technology, retailing, and finance. Presently CEO of Telmex and America Movil

POLITICIAN

Jamil Mouawad



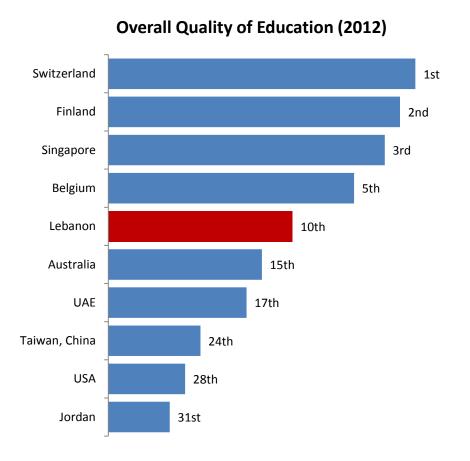
- President of Ecuador from 1998 to 2000
- He proposed economic reforms that produced the "dollarization" of the economy
- During Mahuad's presidency, a historical peace agreement with Peru was signed, resolving longstanding border disputes

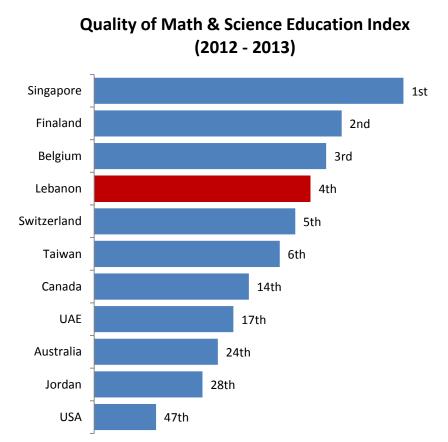
TECHTony Fadell



- A Lebanese American¹
 computer science engineer
 who was known for being
 the Senior Vice President of
 the iPod Division at Apple
 Inc.
- In 2012, he was the recipient of the Alva Award, honoring him as 'the next great serial inventor'

Lebanon has indeed on of the best educational systems internationally, resulting in a trilingual, highly qualified labor force

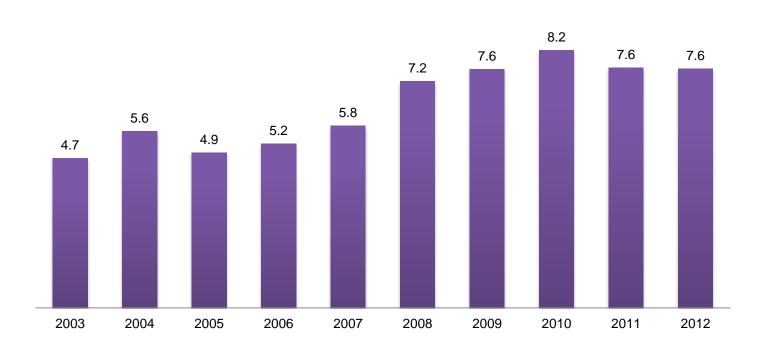




Source: Global Competitiveness Report 2012-2013

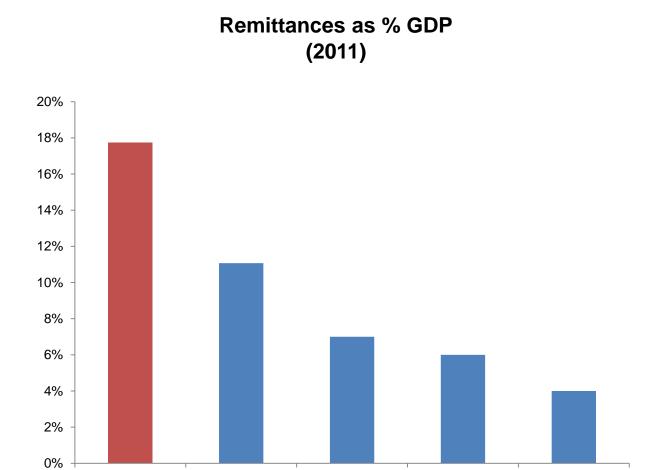
Lebanese emigrants have been an important contributor to the economy's growth, generating around USD 8 billions of remittances in 2009

Inward Remittance Flows into Lebanon (2003 - 2012)



Source: World Bank

Lebanon is actually the country with one of the highest ratio of remittances to GDP in the world and the highest in the region



Morocco

Egypt

Lebanon

Jordan

Tunisia

Migrants and return migrants have heavily invested in Lebanon over the years, mainly in the Real estate, Tourism, and recently in the Tech sector

Sectors of Interest to the Diaspora

Real Estate



City Mall, BHV

Tourism



Example of projects include: Le Grey Hotel, Jiyeh Marina

Financial Services



Expatriates
increasingly
putting deposits in
Lebanese banks
due to high
interest rates and
banking secrecy

IT & Tech



Example of projects include Multilane, Roxana, Dermendar, etc..

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Many initiatives have been undertaken by private and public entities to support expatriates

Mapping of Entities Linking Expatriates to Lebanon

Associations Representing Expatriates

NON EXHAUSTIVE

Public Organizations

- General Directorate of Emigrants at the Ministry of Emigrants
- Investment
 Development
 Authority of Lebanon
- Lebanese International Business Council
- Lebanese Immigrants

Private NGOs

- Lebanese expatriate / moughtarebeen
- LIFE
- Lebnet
- · World Cultural Union
- Lebanese American
 Chamber of Commerce
- Joint Chambers
- Lebanese Club in Brazil
- Lebanese consulates
- Lebanese clubs
- The Lebanese Cultural University

Political Foundations

- Hariri Foundation
- United Australian
 Lebanese Movement

Religious Foundations

- Maronite Foundation
- Maronite League

Commercial Banks

Banque Libano

 Francaise launched a
 new program for
 Lebanese living
 abroad called the
 Expat Package from
 which they can
 benefit from a special range of products and services to simplify
 their daily banking
 transactions

The Lebanese government more specifically has been working actively to support the return of migrants through various financial and technical schemes

Lebanese Government Support to Expatriates

Financial Support

- The GoL has put in place various schemes to provide direct and indirect support to start-ups in general
- IDAL and the Central Bank are amongst the institutions providing this support
- Incubation
 Assistance
- The GoL has been actively supporting the growth of incubators and accelerators either through the provision of financial support or the enactment of legislation that would support their growth
- Incubators and accelerators are essential to provide start-ups with the needed ecosystem to grow

- Legislative Assistance
- IDAL is currently working on activating Article 6 Point 12 of Investment Law N0.360 that would enable it to provide direct equity support to incubators

- Information Provision
- The GoL is updating all social media channels that would provide expatriates with the needed info to start their business
- IDAL and the Ministry of Emigrants are currently working on information provision

- Technical Assistance
- IDAL has actively over the last 2 years the work of start-ups and expatriate initiatives through the organization of workshops

As a 1st type of support, IDAL offers investors including the diaspora with financial incentives to open a business in Lebanon, in addition to a business linkage program



IDAL's Offering to Expatriates and Entrepreneurs

Fiscal Incentives

IDAL provides special tax exemptions for projects in 8 economic sectors including ICT, High Tech, Media, Industry, Agriculture, etc. These incentives are provided to foreign and local investors alike and as such apply to the diaspora

Business Linkages IDAL has put in place a program aimed at fostering linkages between Lebanese companies and expatriates. Its current program is mainly targeted at companies operating in the ICT sector

Information Provision

IDAL has put in place a new website that contains all information needed by investors to open and operate in Lebanon

Other financial support available to entrepreneurs and migrants provided by the government include the equity funds supported by the Central Bank

Government Offerings to Start-Ups



New fund Launched in August 2013 Central Bank of Lebanon

The Central Bank of Lebanon has guaranteed \$400 million for Lebanese banks equity investment in startups, incubators, accelerators and funds

How it Works? If a local bank agrees to invest in startups, it receives a seven-year interest-free credit from the Central Bank which can be invested in treasury bonds that return interest rate of 7%.

The BDL will also guarantee up to 75% of the value of this investment

Loan Guarantees and Equity Fund KAFALAT S.A.L.

Managed by Kafalat

2 schemes: The New Fund for innovation and the traditional scheme of investments

New Fund: Kafalat Start-ups and Innovation is the result of a partnership with the European Union and the Presidency of Council of Ministers to serve the needs of innovative enterprises

How it Works? The fund will enable guaranteeing loans granted to highly innovative investments and conventional start-ups in 5 sectors mainly IT, Tech, Toursim & Agri – Since the start of 2013 1.35 Million USD of innovative investments were guaranteed

The government has also supported financially and through legislation the growth of 5 business incubators which are supporting the growth of start-ups

Incubators Supported by the Government

| Name of Incubator | Year of Creation | Location | Key Activities | Description |
|--|------------------|----------|----------------|---|
| Berytech Nurturing Innovation Berytech | 2001 | Beirut | ICT | One of the 1 st incubators developed in Lebanon which provided companies in the ICT sector. It was initially funded by the government |
| Beirut Digital District | 2012 | Beirut | ICT | Private initiative which however received government support under a decree signed by the Ministry of Telecommunication |
| BAU قَيْبِالْ الْعَالِيْ الْعَالِيْ Beirut Arab University (BAU) | 2011 | Beirut | All | Incubator at its embryonic stage funded by an EU grant. It has so far provided support to 2 graduates which have not sold their product yet. |
| SOUTH BIC | 2006 | South | All | Initiative by the MoET and the EU since 2006 First innovation center of its kind in South Lebanon. It offers incubation and counseling services to manufacturing & service enterprises. |
| | | | | Initiative by the MoET and the EU |
| BIAT Business inclusion Association in Tripol | 2006 | North | All | Incubator aimed at assisting and promote growth potential sector in Tripoli, North Lebanon. |

On the technical assistance front, IDAL has provided support to many expatriates led initiatives



Workshops to Support Expatriates Led Programs

NON EXHAUSTIVE

Program / Event Description

Supporting
Innovative StartUps

IDAL organized a workshop with the Prime Minister office to identify issues facing entrepreneurs. The workshops was organized with a series of expatriates to get their experience

2012

Astrolab Training

IDAL organized a workshop with a 2 expatriates to provide technical assistance to companies in Lebanon engaged in ecommerce

2013

Support to Arab Net Arab Net an initiative led by expatriates aimed at supporting the growth of the ICT and digital media sector. IDAL has partnered with Arab Net over 2 years in that regard

2012-2013

Global Entrepreneurship Week

IDAL has over the last 2 years partnered with GEW to increase support to entrepreneurs

2012-2013

On the legislative front, LIFE a private initiative set up a to channel the diaspora resources to Lebanon, now partnering with the government to remove obstacles to investments

LEBANESE INTERNATIONAL FINANCE EXECUTIVES



What is Life Mission?

New Private Initiative – LIFE

- To accelerate the development of the Lebanese IT start-up ecosystem through the active involvement of diaspora organizations
- Build a functioning gateway between the entrepreneur community in Lebanon and the diaspora, and to push forward with several initiatives locally that would contribute to the ecosystem as a whole.
- Build an entrepreneurship Center
- increase in the rate of formation of IT start-ups in Lebanon.

Modus Operandi

- LIFE have partnered with LebNet (a Lebanese diaspora organization based in the Bay area in California) and SEAL (Social and Economic Action for Lebanon, based in NY)
- They have now partnered with the government to work on removing barriers to investments to the diaspora

Who are its members?

- Investment Bankers in New York and London
- Lebnet members ie CEO of companies engaged in ICT activities
- Entrepreneurs in Lebanon
- High Net Worth individuals

Source: www.lifelebanon.org; www.lebnet.us

A new initiative which has just come to light is the one created by Berytech targeted specifically at the diaspora



New Private Initiative 2013 – Berytech

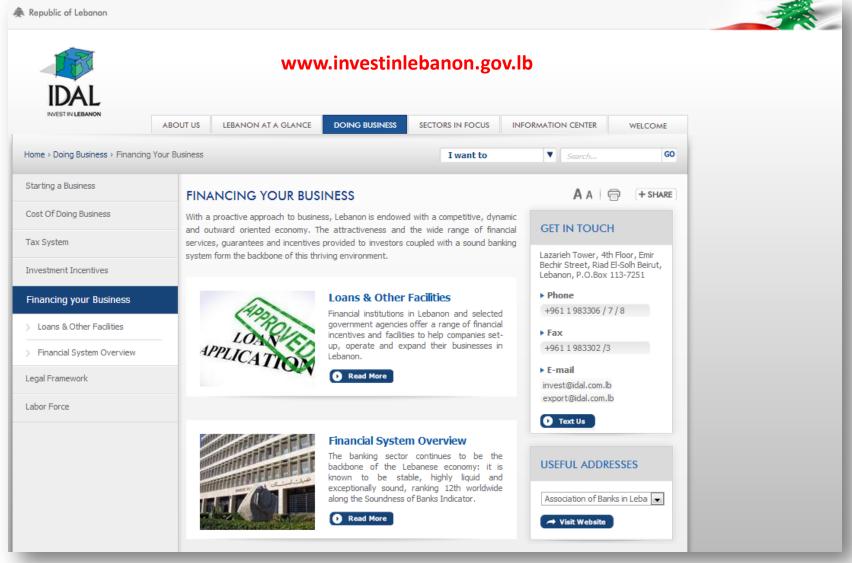
- Berytech has launched a new program aimed at incubating startups by
 Lebanese expatriates in their relocation to Lebanon, as part of the Innovative
 Enterprises Creation and Incubation Program for the Mediterranean (PACEIM),
 aimed at encouraging expatriates to start up their business in their home
 country, in the Mediterranean region
- €35,000 will be awarded as grant for each start-ups of support to relocate to Lebanon and implement their ideas.
- Criteria for Receiving Award:
 - ✓ Projects are science and technology oriented
 - ✓ Projects are led by expatriates living in France
 - ✓ Owner of a project need to have a scientific university degree

The PCAEIM: Programme destiné aux ressortissants du Sud de la Méditerranée, résidant en France, en accueil universitaire, titulaires d'un diplôme d'enseignement supérieur de niveau master à post-doctorat ou techniciens, ingénieurs et chercheurs ayant effectué des études scientifiques dans ou en lien avec des établissements publics de recherche au Nord (universités, grandes écoles).

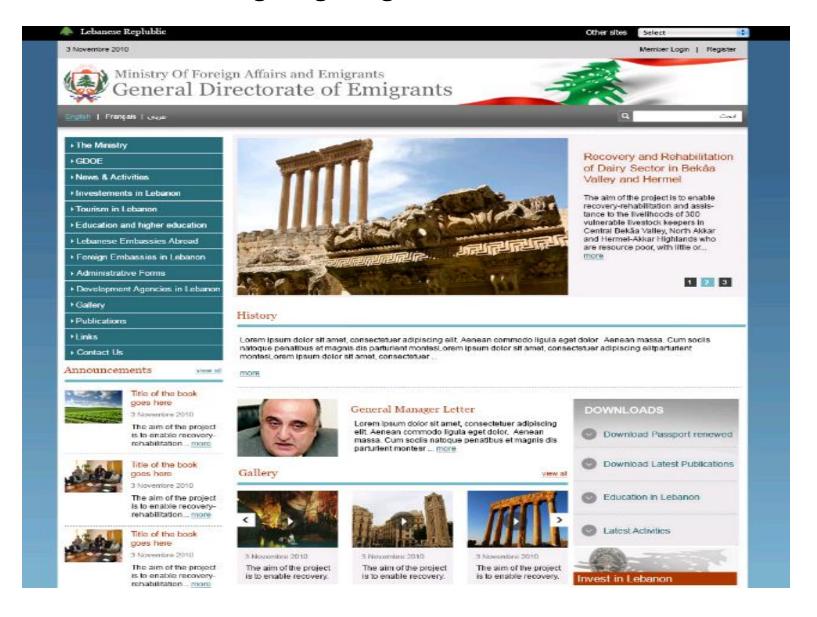
In terms of information provision, IDAL has launched its new website that provides all kind of info for doing business in Lebanon (1/2)



In terms of information provision, IDAL has launched its new website that provides all kind of info for doing business in Lebanon (2/2)



The General Directorate of Migrants has partnered with ICPMD to put in place a new website targeting emigrants



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Lebanon has recently seen a surge of young entrepreneurs who have decided to relocate to Lebanon

Case Study of Young Entrepreneurs

- Fadi Daou: High Tech Sector -

Company Overview

Fadi Daou young entrepreneur, founded several companies in the US and decided to come back to Lebanon.

Multiilane develops technology and products for the optical communication market. It enables leading semiconductor companies to offer communication equipment for the next generation network. MultiLane's customers include Cisco Systems, Broadcom, Intel Corporation, Gennum, Google, Teledyne Scientific, Cortina, Adtran, IPG Photonics, and TE connectivity.

The market for MultiLane's product is global, with customers in the US, Europe, Taiwan, China, and Japan.



Government Offering



Investment Development Authority of Lebanon provides through its incentive schemes, companies involved in the semiconductor or manufacturing of ICT related equipment's, with a set of fiscal exemptions on profits generated.



How did the government help?

Support was provided to reduce customs procedures on tech products

Another case is a touristic resort developed on the Lebanese coast and that was developed by a returning migrant

Jiyeh Resort
- Mohammad Saleh: Tourism Sector

Project Overview

This resort, located in the coastal town of Jiyeh, 35km south of Beirut, will be built in two phases. The first phase will include the construction of 196 chalets and 92 cabins, 3 swimming pools, 2 restaurants and a 17,577m2 yacht berths. The second phase will see the rise of an eight-story hotel with 138 rooms and 10 suites, as well as a restaurant, terrace, ballroom and health club.

Mohammad Saleh a Lebanese expat has returned to Lebanon to give back to his country. His project will employ 210 people



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Going forward, we are working on promoting programs to expatriates and increase linkages with the entrepreneurial ecosystems. A major milestone has been the electoral law and the ability of expats to vote

Way Forward

Increase Government Support

- Increase networking and missions to countries with highest concentration of immigrants
- Increase campaigns and specially social media campaign targeting the expatriates
- Increase awareness on IDALs incentives

Foster Linkages with Private NGOs

- Establish linkages with universities and foster programs to increase involvement of expatriates in technical training
- Increase collaboration with UNDP programs on expatriates
- Collaborate with commercial banks to create special incentive packages for young entrepreneurs
- Increase collaboration with local incubators / accelerators who are providing links with the diaspora and provide them with financial incentives

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